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www.icarus-innovation.eu

info@icarus-innovation.eu

D4.1

Work plan from LEAs to implement tools
for each of the 4 priority areas



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Marta Pellón Brussosa

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Contributors

NAME	ORGANISATION
Marta Pellón Brussosa	Efus
Pilar de la Torre	Efus
Anne Boisseau	Efus
Florence Cipolla	City of Nice
Monica Diniz	Lisbon Municipal Police
Eleonora Fiori	PLTO
Emile Goijvaerts	City of Rotterdam
Stanislav Seiko	Riga Municipal Police
Valeriya Vasilyeva	Inside out (Stuttgart)

Peer Reviews

NAME	ORGANISATION
Caroline Davey	University of Salford
Andrew Wootton	University of Salford
Daniel Gatica-Perez	Idiap
Ravinithesh Reddy Annapureddy	Idiap
Carla Napolano	Efus

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1. Introduction

The IcARUS project aims to enhance a strategic approach to urban security based on multi-stakeholder cooperation and the co-production of solutions. Based on a vision for tackling crime which combines prevention, sanctions and fostering social cohesion, the project's main objectives are to provide a comprehensive understanding of urban security challenges and policies, and an opportunity to reflect upon and define tools and practices to respond to such challenges.

The IcARUS project seeks to facilitate a transformation in the application and utilisation urban security knowledge by adopting existing innovative tools and practices to develop a transferable toolkit that allows urban security actors to better respond to urban security challenges. The four IcARUS focus areas correspond to the priorities expressed by the project's partner local and regional authorities in terms of their local urban security issues, namely: 1) preventing radicalisation leading to violent extremism; 2) preventing juvenile delinquency; 3) designing and managing safe public spaces, and 4) reducing and preventing trafficking and organised crime.

The project aims to transform the benefits of security policies to local communities by engaging them as active co-producers of urban security policies and practices, rather than passive recipients of municipal services. Thus, IcARUS will foster innovative governance approaches based on the promotion of citizen participation and the co-production of security policies.

2. Toolkit demonstration

The main objective of the *Work Package 4* is to demonstrate the tools of the six partner cities – Lisbon, Nice, Riga, Rotterdam, Stuttgart and Turin. These six tools have been developed under *Work Package 3 Toolkit Development* to better tackle security challenges and address the unmet needs of citizens. This has been enabled by the IcARUS knowledge base, which is comprised of a state-of-the-art review, an inventory of tools and practises, and a roadmap which renders the knowledge more accessible (WP2).

The specific objectives of the toolkit demonstration (WP4) are to:

- To ensure collaboration between cities and their community of interests;
- To train local stakeholders (end-users) and develop procedures to ensure their use over the longer-term;
- To evaluate the testing phase of each IcARUS tool;
- To develop guidelines on how to improve the IcARUS tools

Both *Work Package 3 Toolkit Development* and *Work Package 4 Toolkit Demonstration* are and will mobilised local stakeholders, including citizens, in the process of developing and implementing tools that respond to their respective local challenges. This co-production is based

on the IcARUS Design-Thinking methodology, which puts end-users at the centre of design processes.

3. A well-defined work plan for the demonstration phase

1.1 Objectives

The *Definition of work plan to integrate the toolkit into one of the policy lines of the local security plan (D4.1)* seeks to produce a well-defined work plan for the demonstration phase of the six tools developed under WP3. The report is divided by each city's tool and is composed of the following parts:

1. **The training session for the tool (T4.2):** When will the training take place? Which stakeholders will participate in the training session? Who will deliver the training?
2. **The demonstration of the tool (T4.3):** How long is the demonstrating phase of each tool? When does it start and end? Who will participate?
3. **The learning expedition (T4.4):** Who will participate? When will it take place?

The focus on **gender as a transversal aspect of public policies** is one of the European Commission's priorities and one of the cross-cutting issues in IcARUS. The IcARUS research phase has already assessed the extent to which urban security literature includes a gendered understanding of urban security in the four areas of work. The following workplan therefore includes how the IcARUS partners will take into account the gender approach in the activities of WP4. They will both aim at integrating a **gender balance** - that is the balance between women and men in each team - and ensuring a **gender dimension** - that is analysing and taking into account the possible differences between men and women (biological characteristics as well as the social and cultural features), boys and girls, or males and females. In order to ensure that these aspects are correctly addressed, Dr. Natalie Higham-James FHEA, Research Fellow, IcARUS, School of Law, University of York. will contribute to Task 4.2, helping prepare and participate in the training session.

Finally, the workplan also presents **the indicators that have been co-developed to evaluate the six tools**, in *task 3.4- Development of indicators that evaluate the implementation process and tool achievements* led by the Erasmus university. These indicators will be used throughout WP4, and in particular in Task 4.5. Each indicator its build on a desired outcome and contains a specific targeted audience and information on when data will be collected. Indeed, the evaluation process will be tailored to each tool and will take place at the different stages of the process: before, during, or after tool demonstration (See D3.5 *A report of the set of indicators to evaluate the results of the tools*). This evaluation process will be closely followed by the IcARUS partner, the University of York, who has considerable experience in the area of evaluation. In particular, it will be followed by Professor Adam Crawford, Co-Director of the ESRC Vulnerability & Policing Futures Research Centre, York Law School, Faculty of Social Sciences, University of York, jointly with Dr. Natalie Higham-James FHEA, Research Fellow, IcARUS, School of Law, University of York.

This collaboration will ensure an efficient use of skill and time for maximum outputs and create clearly defined priorities for the partners.

1.2 Methodology

In order to define the workplan, the IcARUS partners, in particular Efus, USAL and Idiap, organised a series of meetings and working sessions with the six partner cities.

During the 6th Coordination Meeting held in Paris in July 2023, Pilar De La Torre, Senior Programme Manager, Efus, presented the overview of the WP4 activities (objective, which partner is involved etc) in order to empower partners, in particular cities, to define a timeline of the next phase of the project and clarify existing doubts about WP4.

A working session was then organised, in which participants were divided in 6 groups (one per city) composed of the representatives of city in charge of the tool, a representative of the university that contributes to the design process of the tool, Efus and according to the level of progress of the city in the development process of the tool, a representative of the rest of consortium partners. This allowed Efus to draft a first version of the WP4 workplan.

Efus, in coordination with USAL and Idiap, organised bilateral exchanges to validate the tentatives dates for each activity. This led to a second version of the workplan.

1.3 Final result

Below are the six workplans of the IcARUS partner cities, which contains a provisional timeline for each WP4 activity, including the list of different participants that will attend (end-users, beneficiaries, IcARUs partners, etc), as well as a set of indicators developed in D3.5.

Please note that these dates may be subject to change, primarily due to unforeseen scheduling conflicts, the availability of elected officials, or weather conditions. The IcARUS partners who are expected to participate in the activities will be notified in advance to to make necessary adjustments to their plans.

2 The workplan for the City of Riga

2.1 A timeline for Riga

Name of the tool	<i>Par drošu Rīgu!</i> (For a safe Riga)
Beneficiaries	<ul style="list-style-type: none"> - Citizens - Chiefs of Department - Local coordinators - NGOs - End-users (see below)
End-users	<ul style="list-style-type: none"> - The Chiefs of Department - The patrol officers - The local coordinators

	- The NGO volunteers
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WP4 ACTIVITIES	
The training sessions (T4.2)	<p><i>Date:</i> First week of December</p> <p><i>Trainers:</i></p> <ul style="list-style-type: none"> - Idiap - University of York <p><i>Trainees:</i></p> <ul style="list-style-type: none"> - Chiefs of the departments on all components of the tool - IT chief on installation and usage of online survey tools and web applications. - Surveyors on executing the surveys efficiently.
Demonstration of the tool (T4.3)	<p><i>Date:</i> From January to March 2024. Demonstration starts with the training then the surveys will be deployed. The date of the surveys can change due to weather conditions.</p> <p><i>Participants:</i> End-users (see list above)</p> <p><i>How demonstration will work:</i></p> <p>Pre-demonstration: Tool installation and training Week 1: Incident Analysis and Survey Preparation Week 2 & 3: Citizen survey Week 4: Result Analysis Post-demonstration: Updating policing tactics and apprising key stakeholders outside the tool</p>
The learning expedition (T4.4)	<p><i>Date:</i> End of March</p> <p><i>When:</i> During the results presentation meeting representatives of the NGOs involved, local co-ordinators, the deputy mayor and Chiefs of Police from other neighbourhoods will be invited to adopt the tool.</p> <p><i>Participants:</i> One or two representatives of the Consultative Committee of Cities (TBC).</p>
The gender approach in WP4	<p>Information on gender is already highlighted in the visuals of the survey results.</p> <p>Riga will ensure that the surveyors collect information on gender and aim for a gender balance among the people who will fill in the survey. They will also ensure that the proposed survey tool component is administered by a gender-balanced team.</p> <p>The IcARUS partners will also review how the survey results inform police operations on gender issues.</p>

2.2 A set of indicators for Riga

Expected results of the tool (outcomes)	Indicators	Means of evaluation	Target group	Time of evaluation
Involve citizens in change in tactics	<ul style="list-style-type: none"> • Responsiveness of selected citizens • Eligibility of citizens for qualitative data collection 	Observations, primary data analyses, data from the feedback survey	Municipal workers, NGO representatives, patrol officers of municipal police	Before and after the demonstration
Updating Policing Tactics considering trends of incidents, police response, and priorities and concerns of citizens	<ul style="list-style-type: none"> • Integration of long-term urban plans • Tool usefulness for and success in changing policing tactics • Inclusiveness of future policing tactics 	Critical analyses	Municipal police, police chiefs	Before (or during) the demonstration
Include citizenry in shaping public decisions	<ul style="list-style-type: none"> • Diversity of stakeholders outreach • Fluctuations of trust levels between citizenry and police 	Statistical analyses of data, critical analyses; comparing data, surveys, focus groups; comparing surveys (specific Qs, before and after), interviews	Municipal police, citizens	Before and after the demonstration
Sustainability of the partnership	<ul style="list-style-type: none"> • Clear alignment of goals and values • Effective/proactive/transparent communication 	Interviews, surveys (qualitative data)	NGOs representatives, police chiefs	Before and after the demonstration

3 The workplan for the City of Lisbon

3.1 A timeline for Lisbon

Name of the tool	<i>Jovem Design Lisboa (JDL)</i>
Beneficiaries	<ul style="list-style-type: none"> - Lisbon Municipal Police - Lisbon civil society and public sector organisations working with young people (including youth workers; youth centre managers; and organisers of youth programmes / services) - Members of the local community, including residents, local business and social partners - Local authority decision-makers and/or political leaders serving on the Judging Panel at the final JDL Showcase event (including senior police officers; elected officials (e.g. mayor or deputy mayor) and senior municipal officers in, for example, local planning)

	<ul style="list-style-type: none"> - National public agencies working on the protection of child and youth and on the prevention of juvenile delinquency. - End-users (see below)
End-users	<ul style="list-style-type: none"> - The JDL coordinator (A staff member of Lisbon Municipal Police that will deploy the JDL Tool components and manage delivery of the JDL programme) - Young people aged 11–19 years, recruited to be members of the JDL teams. - Municipal police officers, in particular the community police officers working in the area of the JDL programme. - Youth workers to support each of the JDL teams — one or two per team

WP4 ACTIVITIES	
The training sessions (T4.2)	<p><i>Date:</i> November 2023 <i>Trainers:</i> Monica Diniz (Head of Division, Municipal police), USAL, University of York <i>Trainees:</i> Two youth workers (one from each organisation), four police officers who will be the mentors.</p>
Demonstration of the tool (T4.3)	<p><i>Date:</i> From November onwards. Discussions are being held at the moment whether it is better to start the 12-week programme at the beginning of January 2024 to avoid the Christmas break. <i>Participants:</i> End-users (see list above)</p> <p><i>How demonstration will work:</i> It will take place during the 12 weeks of the programme Week 1: Launch event. Young people, youth workers and police mentors are brought together for the Launch Event. Weeks 1-3: Scoping and team-building Weeks 4-6: Scanning and mapping Weeks 6-10: Assessment of problem(s), Development of design response, Review and refine Weeks 10-12: Preparation for showcase presentation Week 12: Showcase Evening</p>
The learning expedition (T4.4)	<p><i>Date:</i> End of January <i>Participants:</i> One representative of the Consultative Committee of Cities, (TBC), and a member of the Expert Advisory Team (Laetitia Wolff, Design Impact Advisor and teacher, Besign, The Sustainable Design School in Nice (France)).</p>
The gender approach in WP4	<p>Lisbon will ensure that the team delivering the JDL Tool is gender-balanced. Women tend to be well-represented among those working with young people. While women are less represented amongst police officers, Lisbon does employ a number of female community police officers.</p>

	<p>Lisbon will collect data on the gender of: (i) young people participating in JDL teams; (ii) youth workers supporting delivery of JDL; and (iii) police mentors supporting teams of young people.</p> <p>They will focus on developing a common language between the police and youth workers so they can better understand the gender dimension in juvenile delinquency.</p>
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3.2 A set of indicators for Lisbon

Expected results of the tool (outcomes)	Indicators	Means of evaluation	Target group	Time of evaluation
Improve the relationship between the youth, the local police & the local community	<ul style="list-style-type: none"> Quality of the relationship between the youth and the mentors during the programme Perception of the participants towards the programme 	Survey, interviews, collective debriefing groups	young people aged 11–19 years identified as at risk of offending	At the end of the programme (after the demonstration)
Empowerment of the youth	<ul style="list-style-type: none"> Quality of the mentorship work Improvement of youth capacities to get engaged in public event Willingness of the participants to be involved in any municipal activities/discussion on their identified issue 	Survey (to be given twice, before and after the demonstration)	Young people aged 11–19 years identified as at risk of offending	Comparison between the answers of the same survey before and after the programme (before and after the demonstration)
Engage young people in community safety	<ul style="list-style-type: none"> Level of engagement in the programme Quality of the discussion with the participants of the show-case 	Data collection and comparison based on the application formulas, and participation info, 2 short satisfaction questionnaires for both the	The youth, and the panels	During the showcase and at the end of the programme (during the demonstration)

		panels and the youth		
Usefulness of the tool for the end-users	<ul style="list-style-type: none"> Usefulness of the tool for the end-users 	Survey, focused groups	End-users/partners	At the end of the programme (after the demonstration)

4 The workplan for the City of Nice

4.1 A timeline for Nice

Name of the tool	<i>Demandez Angela</i>
Beneficiaries	<ul style="list-style-type: none"> - Deputy Mayor for the fight against discrimination - Deputy Mayor for venues - Nice civil society and NGO's working on street harassment, discrimination and sexual violence - Local businesses - Citizens - Tourists - End-users (see below)
End-users	<ul style="list-style-type: none"> - The Prevention department, led by Caroline Reverso-Meinietti - The Municipal Police - The Project manager that will deploy, coordinate and manage the tool - Local business who have received the <i>Demandez Angela</i> training - Anyone who uses the code <i>Demandez Angela when feeling insecure</i>

WP4 ACTIVITIES	
The training sessions (T4.2)	<p><i>Date:</i> First week of November</p> <p><i>Trainers:</i></p> <ul style="list-style-type: none"> - Efus - An external expert on monitoring and evaluation techniques - University of York <p><i>Trainees:</i></p> <ul style="list-style-type: none"> - The Project manager that will deploy, coordinate and manage the tool - The Prevention department
Demonstration of the tool (T4.3)	<p><i>Date:</i> From August to March 2024.</p> <p><i>Participants:</i> End-users (see list above)</p> <p><i>How demonstration will work:</i></p> <p>The tool is being demonstrated in the defined perimeter (Vieux-Nice, Thiers sector, Verdun sector and avenue Jean-Médecin).</p>

	<ul style="list-style-type: none"> - Two training sessions have taken place during the summer for the first venues that have signed up to the scheme, which are being adapted according to the feedback that they have been receiving from them. - Several sessions are being scheduled, according to the number of venues signing up and their availabilities to attend the training. - A meeting with the venues for feedback
The learning expedition (T4.4)	<p><i>Date:</i> During one of the trainings delivered to the venues</p> <p><i>Participants:</i> One or two representatives of the Consultative Committee of Cities, (TBC)</p>
The gender approach in WP4	<p>The gender dimension is already being included in the content of the training delivered by the Prevention Department of Nice to the venues that have signed up. Nice is also carefully aiming for a gender balance among the people who deliver the training.</p> <p>With the support of LOBA and Efus, Nice will develop different communication campaigns that address <i>all</i> people. Efus and USAL will ensure these campaigns do not further stigmatise or disadvantage the LGBTQ+ community.</p>

4.2 A set of indicators for Nice

Expected results of the tool (outcomes)	Indicators	Means of evaluation	Target group	Time of evaluation
Promote awareness in the general public on harassment and gender-based and sexual violence	<ul style="list-style-type: none"> • Level of sensibilization • Sustainability of initiative (not a one-off measure) 	Questionnaire on visibility of campaign; analysis of primary data; survey "before and after";	Citizens, venues' owners and personnel	Before and after the demonstration
Build a solidarity network of business owners aimed at welcome and help people in situation of insecurity or harassment	<ul style="list-style-type: none"> • Number of adhering businesses • Diversity of adhering businesses • Number of businesses adhering to other existing initiatives from City of Nice • Number of administered trainings 	Analysis of primary data	Venues' owners and personnel	Before and after the demonstration
Deliver tailored trainings to venues' owners and personnel	<ul style="list-style-type: none"> • Quality of trainings 	Questionnaire for business owners/personnel	Venues' owners and personnel	After the demonstration
Create solutions of response/alert in case of harassment	<ul style="list-style-type: none"> • Victim support related processes 	Number of reports	Municipality offices	After the demonstration

5 The workplan for the City of Rotterdam

5.1 A timeline for Rotterdam

Name of the tool	<i>Spaanse Polder Cafe</i>
Beneficiaries	<ul style="list-style-type: none"> - City of Rotterdam - Dutch National Police - Members of the local community, including business owners and employees (Manufacturing, Garages, Storage facilities, Fresh produce wholesalers) - End-users (see below)
End-users	<ul style="list-style-type: none"> - The programme manager in delivering <i>the Spaanse Polder Café</i> - Professional services managing the area

WP4 ACTIVITIES	
The training sessions (T4.2)	<p><i>Date:</i> First week of November 2023</p> <p><i>Trainers:</i></p> <ul style="list-style-type: none"> - USAL - Policy advisor at the City of Rotterdam - University of York <p><i>Trainees:</i></p> <ul style="list-style-type: none"> - Six or seven persons of the municipality will participate to be trained in the tool
Demonstration of the tool (T4.3)	<p><i>Date:</i> From December to March 2024</p> <p><i>Participants:</i> End-users (see list above)</p> <p><i>How demonstration will work:</i></p> <ul style="list-style-type: none"> - Spaanse Polder Café gatherings held four times a year (every three months) - Marketing and communications campaign: To be run before initial gathering and between gatherings - Selection of the venue and Specification for Spaanse Polder Café gatherings (Venue requirements -capacity; facilities; etc., Equipment / furniture requirements, Event set-up specification) - Programme of the Spaanse Polder Café - Running a Spaanse Polder Café gathering
The learning expedition (T4.4)	<p><i>Date:</i> During the 2nd session of <i>the Spaanse Polder's Café</i>.</p> <p><i>Participants:</i> Two representatives of the Consultative Committee of Cities have already shown interest: Gian Guido Nobili, Regione Emilia Romagna and Werner Vanherle, City of Mechelen.</p>

<p>The gender approach in WP4</p>	<p>Efus and USAL will ask Rotterdam whether information about the users in the business park is available (broken down by gender; age; ethnicity; employment type; etc). Rotterdam, USAL and LOBA to ensure that marketing materials promote the <i>Spaanse Polder Café</i> to all relevant target groups — including women.</p> <p>Rotterdam will collect data on the gender of participants at Spaanse Polder Café gatherings. Rotterdam to monitor whether women are represented at Spaanse Polder Café gatherings or whether further action is required to encourage participation of under-represented groups. Moreover, there is an assumption that most of the women working in the <i>Spaanse Polder</i> work in the offices. The time of the event needs to fit their working hours.</p> <p>The tool will include inclusive communication and vocabulary in our invitations and our publicity materials. All this material has to concern everyone in the area and not only the CEOs.</p>
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5.2 A set of indicators for Rotterdam

Expected results of the tool (outcomes)	Indicators	Means of evaluation	Target group	Time of evaluation
Connect all users of the area and engage with as many of the 24k present	<ul style="list-style-type: none"> Engagement success rate Sustainability of engagement relationship 	Analysis of data (surveys), (wijkprofiel questionnaire)	End users, police, municipality workers	After the demonstration
Strengthen collaborative monitoring between businesses, workers, police, and other stakeholders	<ul style="list-style-type: none"> Perception of multi-agent collaboration in Spaanse Polder Perception of role of local authorities (police and municipality) in this collaboration 	Analysis of data, (focus groups), interviews, world cafe	End users, police, municipality workers	During and after the demonstration
Support citizens in recognizing and reporting crime	<ul style="list-style-type: none"> Successful promotion and easiness of reporting procedures Incidence of reported crimes or (in)formal comments 	Focus groups, analysis of data	End users	During and after the demonstration

Support improved provision of feedback to citizens and businesses	<ul style="list-style-type: none"> • Degree of direct correlation between measure's outcomes and (new) practices • Degree of stakeholders' satisfaction of feedback provision 	Comparative analysis of data, focus groups, interviews	End users, municipality workers	After the demonstration
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6 The workplan for the City of Stuttgart

6.1 A timeline for Stuttgart

Name of the tool	<i>TRICK17</i>
Beneficiaries	<ul style="list-style-type: none"> - The municipality - Social workers, including Inside/Out workers - Citizens - End-users (see below)
End-users	- The youth, from 13 to 21 years old

WP4 ACTIVITIES	
The training sessions (T4.2)	<p><i>Date:</i> Between October and November 2023. It will depend on the tool validation workshop, which is expected to take place either on the 12th or 16th of October.</p> <p><i>Trainers:</i></p> <ul style="list-style-type: none"> - 10 people from the city of Stuttgart - University of York <p><i>Trainees:</i></p> <ul style="list-style-type: none"> - Stuttgart city's project manager - Inside/Out partners
Demonstration of the tool (T4.3)	<p><i>Date:</i> From February to April 2024.</p> <p><i>Participants:</i> End-users (see list above) with the support of the University of Salford, University of Salzburg and Efus in at least one of the sessions.</p> <p><i>How demonstration will work:</i></p> <p>Team Preparation:</p> <ul style="list-style-type: none"> - Analysis of the audience necessities and the situation in the city of the Tool demonstration - Identification of the team members, who will be using the Tool (constant or changing) - Identification of the stakeholders, who will be participating in the Tool demonstration on the different levels

	<ul style="list-style-type: none"> - Identification of spots, that are of interest of the young people in the city of the Tool demonstration - Preparation of the Instagram page for the local social media activity - Preparation of the “Magic wagon” (car, curtains on the frame, music boxes..) - Beginning of the show (Preparation stage) - Interactive 7 minutes Workshop (Part I and II) - Social work accompanying the workshop
The learning expedition (T4.4)	<p><i>Date:</i> During the second or the third session (April or May 2024)</p> <p><i>Participants:</i> One or two representatives of the Consultative Committee of Cities. Werner Vanherle, City of Mechelen, already showed a strong interest.</p>
The gender approach in WP4	<p>The supplementary research in Stuttgart was conducted with a range of focus groups — including youth workers working with young women and girls. The questions were designed specifically to explore issues of gender and radicalisation.</p> <p>Stuttgart will collect gender-related data regarding participants / audience and identify what further action is required to engage with young women and girls.</p> <p>The city aims to show that there are no differences in the process of being tricked based on gender identity. For this, the designated volunteer will be a different person for each session. The list of volunteers will be carefully chosen and the city will make sure to have a diversity of gender. Moreover, the person who acts as magician will also change after the demonstration phase (It is important to note that during this phase it is not possible to change the magician as only one person can receive this specific training). Finally, the gender dimension will also be included in the debrief with the youth to explain how gender is also an important approach in the radicalisation process.</p>

6.2 A set of indicators for Stuttgart

Expected results of the tool (outcomes)	Indicators	Means of evaluation	Target group	Time of evaluation
Increase young people's resilience and young people critical thinking in the face of radicalization	<ul style="list-style-type: none"> ● Engagement level (political level of voice and participation) ● Dialogue and empowerment level ● Measurable level of long-term awareness raised 	Data analysis and interviews where possible -	Municipality workers, youth, youth workers	Before, during, and after the demonstration

Improve the availability and diversity of local resources dedicated to youth engagement and the prevention of radicalization in Stuttgart	<ul style="list-style-type: none"> • Improvement of relationships and number of future collaborations between organisations. • Perception of social workers' supervision and experience. • Number of organisations choosing to take part in the initiative. 	Interviews, surveys, primary data analyses	Municipality workers and youth	During and after the demonstration
Awake/support the interest in young people to democracy values and encourage them to take more active part in the social city activities	<ul style="list-style-type: none"> • Satisfactory level of provoked social/online interactions • Number of young people willing to approach other organisations 	Surveys, Instagram page visits analyses, primary data analysis	Municipality workers and youth	During and after the demonstration

7 The workplan for the City of Turin

7.1 A timeline for Turin

Name of the tool	<i>Sbocciamo Torino</i>
Beneficiaries	<ul style="list-style-type: none"> - Deputy Mayors for municipal police and security; educational and youth policies; and innovation - Turin civil society and public sector organisations working with young people - Members of the local community, including residents and local business - Young people - Local police of Turin - End-users (see below)
End-users	<ul style="list-style-type: none"> - The project manager that will deploy, coordinate and manage the tool - Municipal office for schools - Professional services managing the area Proximity police officers - Prisoner Guarantors office from Justice sector offices - Municipal office for Social services - NGOs, Youth committees and associations - Sociologist from University of Torino - Data Scientist

WP4 ACTIVITIES	
<p>The training sessions (T4.2)</p>	<p><i>Date:</i> First week of November <i>Trainers:</i> - PLTO team, - Idiap - USAL - Oe technician from the Urban Data Platform (city's employees) to clarify any doubts on the dashboard - University of York <i>Trainees:</i> - Committee of Stakeholders - PLTO team - Staff from the Deputy Mayors team, - Università degli Studi di Torino (Ex officio member)</p>
<p>Demonstration of the tool (T4.3)</p>	<p><i>Date:</i> From November to March 2024. <i>Participants:</i> End-users (see list above)</p> <p><i>How demonstration will work:</i> Roundtable discussion and dashboard visualization will be organised through the demonstration phase. - The committee of stakeholders will assemble and discuss the juvenile delinquency interventions once every four months at the meetings mediated by the PLTO and supported by a sociologist and a data scientist. - Upon reaching a consensus on the intervention, the committee will present the intervention idea(s) to the office of the three deputy mayors.</p>
<p>The learning expedition (T4.4)</p>	<p><i>Date:</i> During one of the meetings of the First Committee of Stakeholders <i>Participants:</i> One or two representatives of the Consultative Committee of Cities, (TBC).</p>
<p>The gender approach in WP4</p>	<p>Turin is aiming for a gender balance among the committee members as well. At the moment, most of them are women.</p> <p>Turin and IDIAP will provide further details about the types of data being collected by the tool and to identify possible areas relevant to gender (and potential biases). Turin, Efus, EUR and IDIAP will review the types of interventions arising from the Turin tool in terms of gender, to ensure that interventions: (i) do not further stigmatise or disadvantage young men and boys or (ii) overly focus on technological or repressive interventions.</p> <p>They will also include the theme of gender issues and under-represented groups during the committee meetings and with stakeholders so that we can have an insight at an urban level. This could help us improve public policies and have a deeper focus on this when presenting a public policy proposal.</p>

7.2 A set of indicators for Turin

Expected results of the tool (outcomes)	Indicators	Means of evaluation	Target group	Time of evaluation
Encourage the use of technology for adequate data collection and data sharing that can be analysed for decision making	<ul style="list-style-type: none"> • Uniformity of data sets 	Analyses of primary data	Committee of stakeholders, municipal police	Before the demonstration
Encourage and improve use of digital platforms for data sharing	<ul style="list-style-type: none"> • Easiness and management of tool • Technical requirements • Collaborative decision-making • Sustainability of the tool 	Focus groups and observations, and an administered test for sustainability assessment	Municipal police, stakeholders, PLTO project manager	Prototyping phase, after the demonstration
Creation of the Turin Committee on Preventive Juvenile Delinquency	<ul style="list-style-type: none"> • Level of engagement of members • Diversification of group members within the Turin Committee on preventing juvenile delinquency • Equality within the heterogeneous committee 	Critical analyses, analyses of the attendance list, interview for the PLTO project manager	Municipal police, stakeholders, PLTO, in particular, the project manager that will deploy, coordinate and manage the tool	Before and after the demonstration
Consolidating existing cooperation opportunities and identifying new ones	<ul style="list-style-type: none"> • Sustainability of the committee 	Focus groups, interviews	Municipal police, stakeholders, other municipal officers	Before and after the demonstration
Improve process of decision making in tackling juvenile delinquency issues at police and municipality level	<ul style="list-style-type: none"> • Degree of improvement of decision making/deliberative process • Usefulness of the tool for end-users 	Surveys, focus groups, interviews	Stakeholders, municipal police, City of Turin (DM)	After the demonstration

5. Integrating the chosen tool within the municipal security strategy

One of the main objectives of the IcARUS project is to ensure that the six co-produced tools are embedded in their respective local security strategies, advocating for their long-term sustainability. As mentioned above, the six partner cities and their local security practitioners will test the tools that are designed to respond to one of the four security challenges. The cities will then integrate their chosen tools into their local strategy for their respective focus area.

At this stage of the project, cities have already advance in the integration of their chosen tool into their municipal security strategy and priorities.

The **Nice tool** is in line with Nice *Territorial Crime Prevention Strategy 2022-2026*, a set of prevention actions in which action 16 points the need to strengthen the local support network for victims and especially victims of street harassment. Additionally, the development of the *Demandez Angela* scheme has been supported by the following elected officials:

- Anthony Borré, 1st Deputy Mayor in charge of Proximity, Security, Housing and Urban Renewal
- Martine Ouaknine, Deputy Mayor for Legal Affairs, Victim Assistance, Duty of Remembrance and the Fight against Racism and Anti-Semitism
- Maty Diouf, Deputy Delegate for the Fight against Discrimination, Women's Rights, Humanitarian Action and Cooperation
- Franck Martin, Deputy Delegate for the upper territory of Nice, shops, markets, crafts and the Gare du Sud
- Hervé Cael, Councillor Delegate for Digital Services and Simplifying Procedures for Users Sub-delegate for Health Centres and Relations with Health Establishments.

This strong political will from a wide array of City departments in Nice highlights the extent of committed support among key decision makers for this particular policy solution.

As for the **Riga tool**, the Riga Municipal Police has involved Deputy Mayor Linda Ozola in the development of the tool solution, ensuring a close collaboration between the Municipal police and the City of Riga. In particular, she has participated in bilateral meetings with Efus to further ensure that the tool is aligned with the priorities set up by the City Council.

The **Turin tool** has the specificity that involves three deputy mayors, and their respective departments, in the prevention of the juvenile delinquency. Since the beginning of the IcARUS project, meetings have been organised between the PLTO and the deputy mayors in order to align the tool with within the municipal security strategy.

In September 2023, the **Lisbon tool**, led by the Municipal police, was presented to the mayor of the local council of the neighbourhood where the demonstration will take place (*Bairro Padre Cruz*). He is supporting the demonstration by providing a venue for the event. This presentation

ensured that the tool is aligned with the priorities of the City Council and that the YDL programme, once it is demonstrated, can be integrated as part of the policies to prevent and fight against juvenile delinquency in Lisbon. He also discussed the possibility of using the participative budget and suggested that individuals with prominent roles in the neighborhood, such as a female football player from the community or a parent, could join the jury panel to convey a powerful message to the youth.

6. Conclusion and Perspectives

In short, this workplan plan is designed to guide the demonstration phase of the six tools developed under WP3. It not only includes key aspects such as training sessions, tool demonstrations, and learning expeditions but also emphasises the significance of incorporating a gender perspective in alignment with the European Commission's priorities. Furthermore, the work plan lays out the timeline for tool indicators and evaluation throughout WP4.

By addressing these critical components, **the work plan lays the foundation for the demonstration implementation and evaluation of the toolkit, ensuring that it contributes effectively to the enhancement of local security policies.**

Prospectively, several cities wish to do more than one demonstration per tool. However, the limited resources and the time remaining in the project have to be taken into account. For each city, an assessment is being made of how many demonstrations are possible within the framework of the project. This will take into account not only the factors mentioned above but also the data collected to evaluate the tool. An indicator that the project is on the right track is that several cities have already showed a strong willingness in implementing the tool after the end of project.



www.icarus-innovation.eu

info@icarus-innovation.eu



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IcARUS

INNOVATIVE APPROACHES TO URBAN SECURITY

CONSORTIUM



European Forum for Urban Security (Efus)



FH Salzburg

Fachhochschule Salzburg (FHS) Salzburg University of Applied Sciences



Plus Ethics



Erasmus University Rotterdam (EUR)



Laboratory of Urban Criminology / Panteion University of Social and Political Sciences (Panteion)



University of Salford



University of Leeds



Landeshauptstadt Stuttgart Municipality of Stuttgart



Riga Municipal Police (RMP)



City of Rotterdam

City of Rotterdam



City of Nice



Lisbon Municipal Police / Lisbon Municipality (LMP/CML)



Local Police of Turin (PLTO)



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University of York

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info@icarus-innovation.eu



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